

## Universitas Negeri Surabaya Fakultas Ekonomika dan Bisnis Faculty of Economics and Busines

Documen Code

Universitas Negeri Surabaya		_		konomika dar							
		Fac		onomics and		S					
				SEMESTER PLAN							
COURSE		CODE	CLUSTER		WEIGHT (	· · · · ·	SEMESTER	Compilation Date			
Manajemen Sumber	•		Manager	nent	T=3	P=0	4	On Dec, 24 <sup>th</sup> 2020			
Human Resource Ma	nagement			I a							
AUTHORIZATION		Developer		Coordinator			Head of the Stud	dy Program			
Program Learning	PLO charged	in this course									
Outcome (PLO)	CPL1	Lulusan mampu m	enguasai teori l	bidang manajemen	secara men	yeluruh.					
	PLO1	Graduates are able	raduates are able to master the theory of management as a whole.								
	CPL2	Lulusan mampu m	Lulusan mampu mengimplementasikan teori bidang manajemen dalam mengelola organisasi secara efektif.								
	PLO2	Graduates are able	Graduates are able to implement management theory in managing organizations effectively.								
	CPL3	Lulusan mampu be	san mampu berkomunikasi secara efektif.								
	PLO3	Graduates are able	duates are able to communicate effectively.								
	CPL4	Lulusan mampu be	Lulusan mampu beradaptasi terhadap konteks permasalahan bisnis yang dihadapi dengan baik.								
	PLO4	Graduates are able to adapt to dealing with business problems.									
	Course Learn	ning Outcome (CLO)									
	CPMK1	C2. Mahasiswa ma	ampu menjelask	kan teori dan substa	nsi manajer	men SDM (	dengan tepat				
	CLO1	C2. Students can e	explain the theo	ry and substance of	HR manage	ement app	ropriately.				
	CPMK2	C4. Mahasiswa ma	ampu menelaah	aktivitas-aktivitas r	nanajemen	SDM dalar	m suatu organisasi	dengan jelas.			
	CLO2	C4. Students can e	examine HR mar	nagement activities	in an organi	ization clea	arly.				
	СРМК3	A5. Mahasiswa ma	ampu menunjuk	kkan karakter cerda	s, mandiri, j	ujur, pedu	li dan tangguh di d	alam kegiatan			
	CLO3	pembelajaran mar	najemen SDM.								

		A5. Stude activities.		ow smart,	independ	ent, hones	t, caring a	nd tough c	haracters	in HR mana	igement lea	rning
СРМК	4	P5. Maha	siswa man	npu mengo	perasikar	teknologi	informasi	dalam bid	ang mana	jemen SDM	dengan ter	oat.
CLO4		P5. Stude	nts can op	erate infor	mation te	chnology i	n the field	of HR ma	nagement	appropriate	ely.	
Expec	ted abili	ty of each lo	earning sta	ige (Sub-Cl	LO)							
Sub-C	LO1	Can unde	rstand the	concept a	nd evoluti	on of HRM	1					
Sub-C	LO1	Can exam	ine variou	s HRM cha	llenges							
Sub-C	LO3	Can unde	rstand job	analysis								
Sub-C	LO4	Can unde	rstand the	concept o	f planning	and predi	ct HR need	ds				
Sub-C	LO5	Can unde	rstand rec	ruitment c	oncepts a	nd describ	e the selec	ction proce	ess			
Sub-C	LO6	Be able to	understa	derstand program orientation and placement decisions								
Sub-C	L07	Can unde	erstand the concepts and techniques of performance appraisal									
Sub-C	LO8	Can unde	rstand the	needs, typ	es, metho	ods and ev	aluation o	f HR devel	opment			
Sub-C	LO9	Can unde	rstand the	meaning,	benefits, i	mplement	ation of ca	areer plani	ning and d	evelopmen	t	
Sub-C	LO10	Can unde	rstand the	concept o	f payroll a	nd identify	/ compens	sation com	ponents			
Sub-C	LO11	Can descr	ibe activiti	ies and res	olution of	internal e	mployee c	onflicts				
Sub-C	LO12	Can unde	rstand the	K3 progra	m							
Sub-C	LO13	Can unde	rstand the	concepts	and activit	ies carried	out in an	HR audit				
Corre	ation of	CLO to Sub	-CLO									
	Sub-	Sub-	Sub-	Sub-	Sub-	Sub-	Sub-	Sub-	Sub-	Sub-	Sub-	Sub-
	CLO1	CLO1	CLO3	CLO4	CLO5	CLO6	CLO7	CLO8	CLO9	CLO10	CLO11	CLO12
CLO1	. √	٧		٧		٧	٧	٧				
CLO2		٧	٧	٧	٧			٧	٧	√		
CLO	,						٧				٧	٧
CLO <sub>2</sub>							٧				V	٧

Brief description of	Human Resource Management (HRM) course discusses the management function of Human Resources within the organization from					
the course	the process of planning, organizing, actualizing, and controlling HR within the organization. This course examines the HR process from					
	the HR process which includes job analysis, selection, recruitment, placement, training and development, to the after-work process.					
	The learning method used is by using a discussion approach to make students more active in the learning process. HRM discusses the					
	HR process that is holistically implemented by an organization because HRM is an inseparable stage. The learning output is that					
	students can make HR procurement stages from the needs analysis process to retirement.					
Learning Materials	HRM concept and evolution					
J	2. HRM Challenges					
	3. Job analysis					
	4. Planning concepts and forecasting HR needs					
	5. Recruitment concept and describes the selection process					
	6. Program orientation and placement decisions					
	7. Performance appraisal concepts and techniques					
	8. Needs, types, methods, and evaluation of HR development					
	9. Meaning, benefits, implementation of career planning and development					
	10. Payroll concept and identify compensation components					
	11. Employee activities and internal conflict resolution					
	12. K3 program					
D. (	13. Concepts and activities carried out in HR audits					
References	Primary:					
	1. Noe, Raymond A. 2017. Employee training and development- Seventh edition. United States of America: McGraw-Hill.					
	2. Pucik, Vladimir et.al. 2017. he Global Challenge: International Human Resource Management- Third Edition. Chicago: Chicago					
	Business Press.					
	3. Robbins, Stephen P. & Timothy A. Judge. 2018. Essentials of Organizational Behavior Global Edition-Fourteenth Edition. England:					
	Pearson Education Limited.					
	4. Robbins, Stephen P. & Timothy A. Judge. 2016. Organizational Behavior 17th edition. England: Pearson Education Limited.					
	5. Mathis, Robert L., & Jackson, John H. 2000. Personnel/Human Resource Management. St. Paul: West Publishing Company.					
	Supplement:					
Lecturers						

Requirements course

have taken the course introduction to business and introduction to management.

Week	Expected ability of each learning stage (Sub-CLO)	Assessment		Lea Stud	earning Form, arning Methods, dent Assignment, estimated time]	Learning materials [Referenc es]	rating weight
	(Sub-CLO)	Indicators	Criteria & Techn ic	Luring (offline	Daring (online)		
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
1	Can understand the concept and evolution of HRM	<ol> <li>Capable of Defining HRM</li> <li>Able to explain the evolution and activities of HRM</li> <li>Able to describe current and future HRM</li> </ol>	Criteria: Holistic Rubric  Non-test form: Summarize the scope and development of HRM	-	Google Classroom (discussion) Google Meet (lecture)  Task 1: Compile a summary in the form of a paper on the scope of HRM. [PB: 1x(3x50")] [PT+KM: (1+1)x(3x60")]	1,2	5

Week	Expected ability of each learning stage	Assessment		Learning Form, Learning Methods, Student Assignment, [ Estimated time]		Learning materials [Referenc es]	rating weight
	(Sub-CLO)	Indicators	Criteria & Techn ic	Luring ( <i>offline</i> )	Daring (online)		
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
2	Can examine various HRM challenges	<ol> <li>Able to explain internal challenges and external challenges</li> <li>Able to explain the challenges of global competition</li> </ol>	Criteria: Holistic Rubric  Non-test form: Summarize the lecture material	-	Google Classroom (discussion) Google Meet (lecture)  Task 2: Formulating external challenges within the scope of HRM.  [PB: 1x(3x50")] [PT+KM: (1+1)x(3x60")]	1,2	5
3	Can understand job analysis	<ol> <li>Able to define job analysis</li> <li>Able to explain the aspects of the position analyzed</li> <li>Explain job analysis techniques</li> <li>Explain the results of the job analysis</li> </ol>	Criteria: Holistic Rubric  Non-test form: Prepare job analysis results in the form of job descriptions	-	Google Classroom (discussion) Google Meet (lecture)  Task 3: Prepare a job analysis.	1,2	10

Week	Expected ability of each learning stage	Assessment		Lea Stu	earning Form, arning Methods, dent Assignment, estimated time	Learning materials [Referenc es]	rating weight
	(Sub-CLO)	Indicators	Criteria & Techn ic	Luring ( <i>offline</i> )	Daring (online)		
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
			and job specifications		[PB: 1x(3x50")] [PT+KM: (1+1)x(3x60")]		
4	Can understand the concept of planning and predict HR needs	<ol> <li>Able to define HR planning</li> <li>Able to explain forecasting techniques and models</li> <li>Able to explain the forecast needs for forecasting availability</li> </ol>	Criteria: Holistic Rubric  Non-test form: Summarize the forecasting model course material	-	Google Classroom (discussion) Google Meet (lecture)  Task 4: Prepare a summary in the form of an HR planning paper.  [PB: 1x(3x50")] [PT+KM: (1+1)x(3x60")]	1,2	10
5	Can understand recruitment concepts and describe the selection process	<ol> <li>Able to define recruitment</li> <li>Able to explain, source and recruitment process</li> <li>Be able to define selection</li> </ol>	Criteria: Holistic Rubric Non-test form:	-	Google Classroom (discussion) Google Meet (lecture)	1,2	10

Week	Expected ability of each learning stage	Assessment			earning Form, arning Methods, dent Assignment, Estimated time]	Learning materials [Referenc es]	rating weight
	(Sub-CLO)	Indicators	Criteria & Techn ic	Luring (offline )	Daring (online)		_
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
		<ul> <li>4. Be able to explain selection constraints</li> <li>5. Able to explain the stages of selection</li> <li>6. Able to record the names of applicants on the HRIS</li> </ul>	Summarize the recruitment and selection process materials		Task 5: Arrange the stages of recruitment and selection, Prepare job descriptions.  [PB: 1x(3x50")] [PT+KM: (1+1)x(3x60")]		
6	Be able to understand orientation program and placement decisions	<ol> <li>Able to define orientation</li> <li>Able to explain orientation program material</li> <li>Be able to explain placement decisions</li> </ol>	Criteria: Holistic Rubric  Non-test form: Summarize the lecture material	-	Google Classroom (discussion) Google Meet (lecture)  Task 6: Prepare orientation program materials; Prepare an orientation program needs analysis.	1,2,3	5

Week	Expected ability of each learning stage	Assessment		Le: Stu	Learning Form, arning Methods, dent Assignment, Estimated time]	Learning materials [Referenc es]	rating weight
	(Sub-CLO)	Indicators	Criteria & Techn ic	Luring (offline )	Daring (online)		
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
					[PB: 1x(3x50")] [PT+KM: (1+1)x(3x60")]		
7	Can understand the concepts and techniques of performance appraisal	Be able to define performance appraisals, technical elements and approaches	Criteria: Holistic Rubric  Non-test form: Summarize the performance appraisal material	-	Google Classroom (discussion) Google Meet (lecture)  Task 7: Develop performance appraisal techniques and approaches. [PB: 1x(3x50")] [PT+KM: (1+1)x(3x60")]	1,2,3	5
8	Midterm Exam			·			
9	Can understand the needs, types, methods,	<ol> <li>Able to define HR development</li> <li>Able to identify HR needs</li> </ol>	Criteria: Holistic Rubric	-	Google Classroom (discussion) Google Meet	3,4,5	10

Week	Expected ability of each learning stage	Assessment			earning Form, arning Methods, dent Assignment, Estimated time]	Learning materials [Referenc es]	rating weight
	(Sub-CLO)	Indicators	Criteria & Techn ic	Luring ( <i>offline</i> )	Daring (online)		
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
	and evaluation of HR development	3. Able to explain types and methods as well as evaluation of HR development, HR development issues  Output  Description:	Non-test form: Summarize HR development methods		(lecture)  Task 8: Identifying HR development needs; Developing human resource development evaluation methods.  [PB: 1x(3x50")] [PT+KM: (1+1)x(3x60")]		
10	Can understand the meaning, benefits, implementation of career planning and development	<ol> <li>Able to define career planning</li> <li>Able to explain the implementation of career planning</li> <li>Able to explain career development</li> </ol>	Criteria: Holistic Rubric  Non-test form: Describe the importance of career development	-	Google Classroom (discussion) Google Meet (lecture) Task 9:	3,4,5	10

Week	Expected ability of each learning stage	Assessment		Lea Stu	earning Form, arning Methods, dent Assignment, Estimated time]	Learning materials [Referenc es]	rating weight
	(Sub-CLO)	Indicators	Criteria & Techn ic	Luring (offline )	Daring (online)		
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
			from both the company and the employee's perspective		Develop individual employee career development plans.  [PB: 1x(3x50")] [PT+KM: (1+1)x(3x60")]		
11-12	Can understand the concept of payroll and identify compensation components	<ol> <li>Able to define compensation</li> <li>Able to identify financial and non-financial compensation components</li> <li>Be able to explain compensation management issues</li> <li>Able to operate technology to determine compensation</li> </ol>	Criteria: Holistic Rubric  Non-test form: Prepare financial and non-financial compensation	-	Google Classroom (discussion) Google Meet (lecture)  Task 10: Identify the components of the compensation.  [PB: 1x(3x50")] [PT+KM: (1+1)x(3x60")]	3,4,5	5

Week	Expected ability of each learning stage	Assessment		Learning Form, Learning Methods, Student Assignment, [ Estimated time]		Learning materials [Referenc es]	rating weight
	(Sub-CLO)	Indicators	Criteria & Techn ic	Luring ( <i>offline</i> )	Daring (online)		
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
13	Can describe activities and resolution of internal employee conflicts	<ol> <li>Able to define internal relationships of Employment</li> <li>Able to explain industrial relations activities, work unions, work agreements, collective labor agreements</li> </ol>	Criteria: Holistic Rubric  Non-test form: Summarize industrial relations activities	-	Google Classroom (discussion) Google Meet (lecture)  Task 11: Develop employee conflict resolution methods from case studies.  [PB: 1x(3x50")] [PT+KM: (1+1)x(3x60")]	3,4,5	10
14	Able to understand the Occupational safety and health program	<ol> <li>Able to explain the meaning of Occupational safety and health program</li> <li>Able to describe the causes of work accidents</li> <li>Able to explain efforts to prevent work accidents</li> </ol>	Criteria: Holistic Rubric Non-test form: Summarize the material Occupational	-	Google Classroom (discussion) Google Meet (lecture) Project Based Learning	3,4,5	5

Week	Expected ability of each learning stage	Assessment		Learning Form, Learning Methods, Student Assignment, [ Estimated time]		Learning materials [Referenc es]	rating weight
	(Sub-CLO)	Indicators	Criteria & Techn ic	Luring (offline )	Daring (online)		rating
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
			safety and health program in the company		Tugas 12: Identify occupational safety and health factors in the company from case studies.  [PB: 1x(3x50")] [PT+KM: (1+1)x(3x60")]		
15	Can understand the concepts and activities carried out in an HR audit	<ol> <li>Able to define HRM audit</li> <li>Able to explain the scope of the HRM audit</li> <li>Able to explain job descriptions of HRM audit team</li> <li>Able to explain the HRM audit approach</li> <li>Able to explain HRM audit report</li> </ol>	Criteria: Holistic Rubric  Non-test form: Summarize the approach and scope of the HR audit	-	Google Classroom (discussion) Google Meet (lecture) Project Based Learning  Task 13: Prepare a summary of the HR audit report.	3,4,5	10

Week	Expected ability of each learning stage (Sub-CLO)	Assessment		Learning Form, Learning Methods, Student Assignment, [Estimated time]		Learning materials [Referenc es]	rating weight
		Indicators	Criteria & Techn	Luring	Daring (online)		
			ic	(offline			
				)			
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
					[PB: 1x(3x50")] [PT+KM: (1+1)x(3x60")]		
16	Final Semester Examination						

## Catatan:

- 1. Capaian Pembelajaran PRODI (CPL-PRODI) adalah kemampuan yang dimiliki oleh setiap lulusan PRODI yang merupakan internalisasi dari sikap, pengugasan pengetahuan, dan keterampilan sesuai dengan jenjang prodinya yang diperoleh melalui proses pembelajaran.
- 2. CPL yang dibebankan pada mata kuliah adalah beberapa capaian pembelajaran lulusan program studi (CPL-PRODI) yang digunakan untuk pembentukan/ pengembangan sebuah mata kuliah yang terdiri dari aspel sikap, keterampilan umum, keterampilan khusus, dan pengetahuan.
- 3. CP Mata Kuliah (CPMK) adalah kemampuan yang dijabarkan secara spesifik dari CPL yang dibebankan pada mata kuliah, dan bersifat spesifik terhadap bahan kajian atau materi pembelajaran mata kuliah tersebut.
- 4. Sub-CP Mata Kuliah (Sub-CPMK) adalah kemampuan yang dijabarkan secara spesifik terhadap materi pembelajaran mata kuliah tersebut.
- 5. Indikator penilaian kemampuan dalam proses maupun hasil belajar mahasiswa adalah pernyataan spesifik dan terukur yang mengidentifikasi kemampuan atau kinerja hasil belajar mahasiswa yang disertai bukti-bukti.
- 6. Kriteria Penilaian adalah patokan yang digunakan sebagai ukuran atau tolak ukur ketercapaian pembelajaran dalam penilaian berdasarkan indikator-indikator yang telah ditetapkan. Kriteria penilaian merupakan pedoman bagi penilai agar penilaian konsisten dan tidak bias. Kriteria dapat berupa kuantitatif dan kualitatif.
- 7. Teknik penilaian: tes dan non-tes.
- 8. Bentuk pembelajaran: Kuliah, Responsi, Tutorial, Seminar atau yang setara, Praktikum, Praktik Studio, Praktik Bengkel, Praktik Lapangan, Penelitian, Pengabdian kepada Masyarakat, dan/atau bentuk pembelajaran lain yang setara.

- 9. Metode pembelajaran: Small Group Discussion, Role-play & simulation, discovery learning, self-directed learning, cooperative learning, collaborative learning, contextual learning, project-based learning, dan metode lainnya yang setara.
- 10. Materi pembelajaran adalah rincian atau uraian dari bahan kajian yang dapat disajikan dalam bentuk beberapa pokok dan sub-pokok bahasan.
- 11. Bobot penilaian adalah prosentase penilaian terhadap setiap pencapaian sub-CPMK yang besarnya proposional dengan tingkat kesulitan pencapaian sub-CPMK tersebut dan totalnya 100%.
- 12. PB=Proses Belajar, PT=Penugasan Terstruktur, KM=Kegiatan Mandiri.

## Note:

- 1. Indicators of ability assessment in the process and student learning outcomes are specific and measurable statements that identify the ability or performance of student learning outcomes accompanied by evidence.
- 2. Learning Outcomes of PRODI (CPL-PRODI) are abilities possessed by each PRODI graduate including the internalization of attitudes, assignments of knowledge, and skills according to the level of the study program obtained through the learning process.
- 3. CPL charged to courses are some of the learning outcomes of the study program graduates (CPL-PRODI) which are used for the formation / development of a course consisting of attitude aspects, general skills, special skills, and knowledge.
- 4. Course CP (CPMK) is an ability that is described specifically from the CPL charged on a course, and is specific to the study material or learning material for that course.
- 5. Subject Sub-CP (Sub-CPMK) is the ability that is specifically described in the learning material of the course.
- 6. Assessment Criteria are benchmarks that are used as a measure or measure of learning achievement in assessments based on predetermined indicators. Assessment criteria are guidelines for assessors so that the assessment is consistent and unbiased. Criteria can be quantitative and qualitative.
- 7. Assessment techniques: test and non-test.
- 8. Forms of learning: Lectures, Responses, Tutorials, Seminars or equivalent, Practicum, Studio Practice, Workshop Practice, Field Practice, Research, Community Service, and / or other equivalent forms of learning.
- 9. Learning methods: Small Group Discussion, Role-play & simulation, discovery learning, self-directed learning, cooperative learning, collaborative learning, contextual learning, project-based learning, and other equivalent methods.
- 10. Learning materials are details or descriptions of the study material which can be presented in the form of several main topics and sub-topics.
- 11. Assessment weight is the percentage of the assessment of each sub-CPMK achievement which is proportional to the difficulty level of achieving that sub-CPMK and the total is 100%.
- 12. PB = Learning Process, PT = Structured Assignment, KM = Independent Activities.